

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

SHIP TO:
DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

PURCHASE PAGE 2
ORDER: S2S47762

US

US

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.

(2) copies of your packing slip must accompany each shipment. Item Identification Number(s) must be shown on Packing Slips and Invoices.

Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Packages Post.

INVOICE TO:
SEE INVOICE
INSTRUCTIONS 00
00000

VENDOR NUMBER 02-099-1696
THE SERVICES CO
UNIVERSAL INSPECTION DIV
3870 E WASHINGTON RD
SAGINAW MI
48601

TO:

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which, should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the face and reverse side hereof, constitutes the complete and final agreement between the parties. No other conditions, printed or otherwise, shall be binding on the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

ORDER DATE
03/29/04
989-757-4048
S RUDZINSKI
S12
Buyer

ALTERATION EFFECTIVE DATE

PURCHASING AGENT

PAYMENT TERMS NET 2ND DAY OF 2ND MONTH
F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT
SHIP VIA SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT MULTIPLE MEAS	PRICED MULTIPLE MEAS		
			PURCHASE ORDER ITEM. BE AWARE OF THE NONTAXABLE CONDITIONS AND DIRECT PAY PERMITS THAT WE HAVE AND DO NOT CHARGE US SALES TAX. SALES TAX EXEMPTION CERTIFICATES ALABAMA 805 OHIO 9S-002667 GEORGIA 300-45870-B TEXAS 1-38-3431131-1 INDIANA 1018702130011 WISCONSIN WDP-99-01-010037 KANSAS 98-003A MICHIGAN 38-3431131 MISSISSIPPI APPLIED FOR NEW JERSEY APPLIED FOR NEW YORK DP-3487 FOR INVOICING PROBLEMS UNDER THIS PURCHASE ORDER CONTACT SUPPLIER RELATIONS AT (248) 874-4636. DO NOT CONTACT THE BUYER UNLESS SUPPLIER RELATIONS IN- STRUCTS YOU TO DO SO. YOU WILL NEED YOUR INVOICE NUMBER AS WELL AS THE PURCHASE ORDER NUMBER. (DC) *****NOTICE TO CONTRACTORS***** (CF) THIS FACILITY HAS CONFINED SPACES WHICH REQUIRE A WRITTEN PERMIT PRIOR TO ENTRY IN ACCORDANCE WITH THE OSHA STANDARD FOR PERMIT- REQUIRED CONFINED SPACES (29 CFR1910.146) ENTRY PROCEDURES FOR THESE SPACES HAVE BEEN DEVELOPED AND ARE CONTAINED IN THE CONFIN- ED SPACE ENTRY PROGRAM DEVELOPED FOR THIS FACILITY AND MUST BE FOLLOWED. IF YOU HAVE ANY QUESTIONS ABOUT THIS INFORMATION CONTACT THE DELPHI SAGINAW HEALTH & SAFETY DEPT. AT (517) 757-4348. QUANTITY SHOWN ON THIS ORDER IS APPROXIMATE AND ARE									

DELPHI

DELPHI SAGINAW STEERING SYSTEM
SHIP TO:
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 02-099-1696
THE SERVICES CO
UNIVERSAL INSPECTION DIV
3870 E WASHINGTON RD
SAGINAW MI
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INVOICE TO:
INSTRUCTIONS 00
00000

US

DELPHI
SEE INVOICE

US

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

PURCHASE

ORDER: S2S47762

This Number Must Appear On All Invoices, Packing Slips,
Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slips and
Invoices.

Invoice Attn: Accounts Payable

Do not Declare Valuation of Express Shipments or Insure Parcel
Post.

989-757-4048

S RUDZINSKI

Buyer

03/29/04

ALTERATION ISSUE DATE

ALTERATION EFFECTIVE
DATE

PURCHASING AGENT

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returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the back hereof, is hereby accepted in full and final
settlement of the contract. No other terms, conditions or modifications shall be binding on the Buyer unless
they are made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions
Attached Hereto Apply.

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH
SHIP VIA
SEE BELOW

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED

SHIPPING POINT

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE UNIT MULTIPLIER
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NOT TO BE CONSTRUED AS REPRESENTING A COMMITMENT BY
BUYER TO PURCHASE THESE QUANTITIES.

TERMS AND CONDITIONS JANUARY 2001, APPLY
OF WHICH SUPPLIER HAS RECEIVED A COPY.

A000905 USER STEPHEN PARKS

ORIGINAL

LAST PAGE

SMDL03 01/15/2003

Doc 7418-13
Universal Inspection
Pg 2 of 20
Entered 03/26/07 15:47:11
Exhibit 21

H E Services/Universal Inspection Group
3870 E. Washington Rd.
Saginaw, MI 48601
USA

Invoice Number:

224

Invoice Date:

Feb 20, 2004

Page:

1

Voice: (989) 758-0950

Fax: (989) 758-0954

Duplicate

Sold To:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Ship to:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
OSCAR CAMACHO
Saginaw, MI 48601
USA

Customer ID	Customer PO	Payment Terms	
Delphi		Net 30 Days	
Sales Rep ID	Shipping Method	Ship Date	Due Date
	Airborne		3/21/04

Quantity	Item	Description	Unit Price	Extension
255.00		ZEISS ECLIPSE CMM INSPECTION STRAIGHT TIME (REF. 2 PCS. 26105013 STRG COLUMN SUPPORT)	1.00	255.00

Subtotal 255.00

Sales Tax

Total Invoice Amount 255.00

Payment/Credit Applied

TOTAL 255.00

Check/Credit Memo No:

2119

RECEIVED

APR

2

100

10

10

100

100

100

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601 US

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601 US

PURCHASE ORDER: S2

US

US

This Number Must Appear On All Invoices, Packing Slips, packages and Bills of Lading

VENDOR NUMBER 02-099-1696
HE SERVICES CO
UNIVERSAL INSPECTION DIV
3870 E WASHINGTON RD
SAGINAW MI
48601

DELPHI
SEE INVOICE
INSTRUCTIONS 00
00000 US

Item Identification Number(s) m
Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of EX
Post

TO: UNIVERSAL INSPECTION DIV
3870 E WASHINGTON RD
SAGINAW MI
48601

04/02/04	S. RUDZINSKI	Doc 7418
ORDER DATE	Buyer	PURCHASING AGENT
ALTERATION ISSUE DATE	\$12	
ALTERATION EFFECTIVE DATE		

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.

On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.

This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.

If Government Contract Number is Shown Hereon, additional Terms and Conditions

PAYMENT TERMS			2ND DAY OF 2ND MONTH			F.O.B. DESTINATION UNLESS OTHERWISE INDICATED			SHIP VIA		
NET			SHIPPING POINT			SEE BELOW					
ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT PRICE	UNIT PRICE	UNIT PRICE
000001	1326	PR382710 001	THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)								
			THIS IS A MATERIAL REQUEST AGAINST MBO S2B02595								
			ZEISS ECLIPSE CMM INSPECTION STRAIGHT TIME (REF. VARIOUS GAGES - JANUARY) WHO ORDERED: J. ESKELSON/7-3384								
			ALL INVOICES MUST BE SENT TO: JEAN ESKELSON/757-3384 AT DELPHI SAGINAW TO INSURE PAYMENT. FAILURE TO DO SO MAY RESULT IN NON-PAYMENT OF INVOICES. PURCHASE ORDER NUMBER AND APPROPRIATE ITEM IDENTIFICATION NUMBERS MUST APPEAR ON ALL INVOICES. (IN) *RIGHT TO AUDIT* (ZH)								
			BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFIL- IATES TO WHOM WORK HAS BEEN CONTRACTED) WILL BE AVAILABLE FOR AUDIT BY DELPHI AUTOMOTIVE FOR A PERIOD OF ONE (1) YEAR BEYOND FINAL PAYMENT.								
			*****SALES TAX CODES***** (TX) PLEASE NOTE OUR SALES TAX CLASSIFICATIONS FOR THIS								

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601 US

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601 US

PURCHASE PAGE 3
ORDER: S2S47865

US

US

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.

VENDOR NUMBER 02-099-1696
[HE SERVICES CO
UNIVERSAL INSPECTION DIV
3870 E WASHINGTON RD
SAGINAW MI
48601

DELPHI
INVOICE TO: SEE INVOICE
INSTRUCTIONS 00
00000
US

to

SAGIN
48601

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IF Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

ORDER DATE	04/02/04	989-757-4048
RATION ISSUE DATE		
	S	RUDZINSKI
	S12	Buyer
		D
		Q

OPERATION EFFECTIVE DATE	41
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PURCHASING AGENT

PAYMENT TERMS

2ND DAY OF 2ND MONTH

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT

SHIP VIA SEE BELOW

ITEM

QUANTITY ORDERED	UNIT PRICE	AMOUNT	TAXES	TOTAL
1	100.00	100.00	0.00	100.00
2	200.00	200.00	0.00	200.00
3	300.00	300.00	0.00	300.00
4	400.00	400.00	0.00	400.00
5	500.00	500.00	0.00	500.00
6	600.00	600.00	0.00	600.00
7	700.00	700.00	0.00	700.00
8	800.00	800.00	0.00	800.00
9	900.00	900.00	0.00	900.00
10	1000.00	1000.00	0.00	1000.00
11	1100.00	1100.00	0.00	1100.00
12	1200.00	1200.00	0.00	1200.00
13	1300.00	1300.00	0.00	1300.00
14	1400.00	1400.00	0.00	1400.00
15	1500.00	1500.00	0.00	1500.00
16	1600.00	1600.00	0.00	1600.00
17	1700.00	1700.00	0.00	1700.00
18	1800.00	1800.00	0.00	1800.00
19	1900.00	1900.00	0.00	1900.00
20	2000.00	2000.00	0.00	2000.00
21	2100.00	2100.00	0.00	2100.00
22	2200.00	2200.00	0.00	2200.00
23	2300.00	2300.00	0.00	2300.00
24	2400.00	2400.00	0.00	2400.00
25	2500.00	2500.00	0.00	2500.00
26	2600.00	2600.00	0.00	2600.00
27	2700.00	2700.00	0.00	2700.00
28	2800.00	2800.00	0.00	2800.00
29	2900.00	2900.00	0.00	2900.00
30	3000.00	3000.00	0.00	3000.00
31	3100.00	3100.00	0.00	3100.00
32	3200.00	3200.00	0.00	3200.00
33	3300.00	3300.00	0.00	3300.00
34	3400.00	3400.00	0.00	3400.00
35	3500.00	3500.00	0.00	3500.00
36	3600.00	3600.00	0.00	3600.00
37	3700.00	3700.00	0.00	3700.00
38	3800.00	3800.00	0.00	3800.00
39	3900.00	3900.00	0.00	3900.00
40	4000.00	4000.00	0.00	4000.00
41	4100.00	4100.00	0.00	4100.00
42	4200.00	4200.00	0.00	4200.00
43	4300.00	4300.00	0.00	4300.00
44	4400.00	4400.00	0.00	4400.00
45	4500.00	4500.00	0.00	4500.00
46	4600.00	4600.00	0.00	4600.00
47	4700.00	4700.00	0.00	4700.00
48	4800.00	4800.00	0.00	4800.00
49	4900.00	4900.00	0.00	4900.00
50	5000.00	5000.00	0.00	5000.00
51	5100.00	5100.00	0.00	5100.00
52	5200.00	5200.00	0.00	5200.00
53	5300.00	5300.00	0.00	5300.00
54	5400.00	5400.00	0.00	5400.00
55	5500.00	5500.00	0.00	5500.00
56	5600.00	5600.00	0.00	5600.00
57	5700.00	5700.00	0.00	5700.00
58	5800.00	5800.00	0.00	5800.00
59	5900.00	5900.00	0.00	5900.00
60	6000.00	6000.00	0.00	6000.00
61	6100.00	6100.00	0.00	6100.00
62	6200.00	6200.00	0.00	6200.00
63	6300.00	6300.00	0.00	6300.00
64	6400.00	6400.00</		

ITEM IDENTIFICATION NO.

NOUN NAME

DESCRIPTION	DATE	TIME	LOCATION	STATUS	REMARKS
1. [illegible]	10/10/2023	14:30	100m	OK	[illegible]
2. [illegible]	10/10/2023	15:00	200m	OK	[illegible]
3. [illegible]	10/10/2023	15:30	300m	OK	[illegible]
4. [illegible]	10/10/2023	16:00	400m	OK	[illegible]
5. [illegible]	10/10/2023	16:30	500m	OK	[illegible]
6. [illegible]	10/10/2023	17:00	600m	OK	[illegible]
7. [illegible]	10/10/2023	17:30	700m	OK	[illegible]
8. [illegible]	10/10/2023	18:00	800m	OK	[illegible]
9. [illegible]	10/10/2023	18:30	900m	OK	[illegible]
10. [illegible]	10/10/2023	19:00	1000m	OK	[illegible]

RFQ NUMBER

DATE REQUIRED

CODE/ %

BASE UNIT PRICE

**PRICE TUNING
MULTIPLE MEASUREMENTS**

NOT TO BE CONSTRUED AS REPRESENTING A COMMITMENT BY
BUYER TO PURCHASE THESE QUANTITIES. (QO)

TERMS AND CONDITIONS JANUARY 2001, APPLY
OF WHICH SUPPLIER HAS RECEIVED A COPY.

A000909	USER STEPHEN PARKS
---------	--------------------

ORIGINAL

LAST PAGE

SMPI 03 01/15/2003

H E Services/Universal Inspection Group
3870 E. Washington Rd.
Saginaw, MI 48601
USA

Invoice

Invoice Number:
240

Invoice Date:
Feb 27, 2004

Voice: (989) 758-0950
Fax: (989) 758-0954

Page:
1

Duplicate

Sold To:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Ship to:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Customer ID		Customer PO		Payment Terms	
Delphi				Net 30 Days	
Sales Rep ID		Shipping Method		Ship Date	Due Date
		Airborne			3/28/04
Quantity	Item	Description	Unit Price	Extension	
1,326.00		ZEISS ECLIPSE CMM INSPECTION STRAIGHT TIME (REF.VARIOUS GAGES-JANUARY)	1.00	1,326.00	

Subtotal 1,326.00

Sales Tax

Total Invoice Amount 1,326.00

Payment/Credit Applied

TOTAL 1,326.00

Check/Credit Memo No:

DELPHI SAGINAW STEERING SYSTEMS Universal Inspection Pg 10 of 20

DELPHI CORPORATION

3900 E HOLLAND RD.

SAGINAW, MI 48601-9494

MARCH 1, 2004

INVOICE TO

INVOICELESS PURCHASE ORDER
DO NOT MAIL INVOICE

ATTN: ACCOUNTS PAYABLE

SHIP TO

EUCLID INDUSTRIES- PLT 37
3503 N. EUCLID AVE
BAY CITY, MI 48706

VENDOR 344874 DUNS 144230695

H E SERVICES CO
225 E MORLEY
SAGINAW MI

48601

P.O. NUMBER (AND RELEASE NUMBER, IF APPLICABLE) MUST APPEAR ON ALL INVOICES, PACKING SLIPS,
PACKAGES AND BILLS OF LADING. ITEM CODE NUMBERS MUST APPEAR ON ALL INVOICES AND PACKING SLIPS.
ADDRESS ALL INQUIRIES AND CORRESPONDENCE TO THE NAME SHOWN AT BOTTOM OF P.O. (OR RELEASE).

DATE REQUIRED 3/01/04	DATE PROMISED	TERMS NET MNS-2	REC. DEPT. NOTIFY D.KOWALESKI/7-6009	CODES IAR SA
F.O.B. BUYER'S PLANT FREIGHT COLLECT			VIA	

STATE & LOCAL SALES,
USE TAX CODES

4F-DO NOT BILL TAX. BUYER HAS A DIRECT PAY PERMIT.

PERMIT NO 3800440

QUANTITY	ITEM CODE NO.	DESCRIPTION	UNIT PRICE	UNIT MEAS.
<p>THIS PURCHASE ORDER IS AN INVOICELESS PURCHASE ORDER, THE INDICATOR FOR YOU THE SUPPLIER IS THE "I" IN THE THIRD POSITION OF THE PURCHASE ORDER NUMBER. (EXAMPLE: SAGXX"I"XXXX) UNDER THE INVOICELESS PAYMENT PROGRAM, YOUR COMPANY IS NO LONGER REQUIRED TO SEND INVOICES TO RECEIVE PAYMENT. THE AUTOMOTIVE COMPONENTS GROUP WILL GENERATE PAYMENTS TO YOUR COMPANY BASED UPON RECEIPT OF MATERIAL AT THE CURRENT PRICE AND PAYMENT TERMS. TO EXPEDITE PAYMENT UNDER THE INVOICELESS PAYMENT PROGRAM, YOU WILL NEED TO ADHERE TO THE FOLLOWING GUIDELINES: 1- ADVISE THE BUYER OF ANY DISCREPANCIES ON THE PURCHASE ORDER PRIOR TO THE SHIPMENT OF THE MATERIAL. 2- DELPHI PART/ITEM CODE NO. MUST BE INCLUDED ON ALL PACKING SLIPS AND MAILED TO THE "RECEIVING NOTIFY" PERSON ON PO. 3- THE UNIT OF MEASURE ON THE PACKING SLIP MUST BE THE SAME AS THE PURCHASE ORDER UNIT OF MEASURE. 4- DO NOT SEND AN INVOICE. PAYMENT WILL BE BASED ON RECEIPT RECORDS. 5- A MONTHLY STATEMENT IS REQUIRED BY THE 10TH OF EACH MONTH. 6- CONTAINER CHARGES, SET-UP CHARGES, AND OTHER MISCELLANEOUS CHARGES MUST BE BILLED MONTHLY IN A SUMMARY BILLING WHICH CONTAINS THE FOLLOWING INFORMATION: A- COMPLETE PURCHASE ORDER NUMBER. B- BILL OF LADING OR PACKING SLIP NUMBER. C- RELEASE NUMBERS. D- SHIPMENT DATE FOR EACH ITEM. WHEN THE ABOVE IS NECESSARY, BILL TO "NAO DISBURSEMENT ANALYSIS", PO BOX 436040, PONTIAC, MI 48343-6040. PLEASE NOTE THAT SALES TAX SHOULD NOT BE BILLED IN A MONTHLY SUMMARY SINCE DELPHI SAGINAW HAS A DIRECT PAY PERMIT WITH THE FOLLOWING STATES: ALABAMA PAY PERMIT NO. 224 MICHIGAN PAY PERMIT NO. ME3800440 NEW YORK PAY PERMIT NO. DP000036 COMPLIANCE WITH THESE GUIDELINES WILL PROMOTE PROMPT PAYMENT.</p>				
20 HR	395180-01	COST TO SORT PARTS AT EUCLID FOR SECURITY PLASTICS. 26075272 COLUMNS ACT 2400 75120 TAX 4F	390.00	HR
<p>***** ++SHIPPING AND ROUTING INSTRUCTIONS++++</p>				
CONTINUED ON PAGE 2				

DALE KOWALESKI,
BUYER

PHONE: (989) 757-6009

DELPHI SAGINAW STEERING SYSTEM Universal Inspection Pg 11 of 20

DELPHI CORPORATION

3900 E HOLLAND RD.

SAGINAW, MI 48601-9494

MARCH 1, 2004

INVOICE TO

INVOICELESS PURCHASE ORDER
DO NOT MAIL INVOICE

ATTN: ACCOUNTS PAYABLE

SHIP TO

EUCLID INDUSTRIES- PLT 37
3503 N. EUCLID AVE
BAY CITY, MI 48706

VENDOR 344874 DUNS 144230695

H E SERVICES CO
225 E MORLEY
SAGINAW MI

48601

P.O. NUMBER (AND RELEASE NUMBER, IF APPLICABLE) MUST APPEAR ON ALL INVOICES, PACKING SLIPS,
PACKAGES AND BILLS OF LADING. ITEM CODE NUMBERS MUST APPEAR ON ALL INVOICES AND PACKING SLIPS.
ADDRESS ALL INQUIRIES AND CORRESPONDENCE TO THE NAME SHOWN AT BOTTOM OF P.O. (OR RELEASE).

DATE REQUIRED	DATE PROMISED	TERMS	REC. DEPT. NOTIFY	CODES IAR
F.O.B.			VIA	

STATE & LOCAL SALES,
USE TAX CODES

QUANTITY	ITEM CODE NO.	DESCRIPTION	UNIT PRICE	UNIT MEAS.
		+++CALL 888-303-0033 FOR CARRIER ASSIGNMENT+++++ +++++		
<p>SELLER ACKNOWLEDGES AND AGREES THAT BUYER'S GENERAL TERMS AND CONDITIONS ARE INCORPORATED IN, AND A PART OF, THIS CONTRACT AND EACH PURCHASE ORDER, RELEASE, REQUISITION, WORK ORDER, SHIP- PING INSTRUCTION, SPECIFICATION AND OTHER DOCUMENTS ISSUED BY BUYER OR ACCEPTED IN WRITING BY BUYER, WHETHER EXPRESSED IN WRITTEN FORM OR BY ELEC- TRONIC DATA INTERCHANGE, RELATING TO THE GOODS AND/OR SERVICES TO BE PROVIDED BY SELLER PURSUANT TO THIS CONTRACT (SUCH DOCUMENTS ARE COLLECTIVELY REFERRED TO AS THIS "CONTRACT"). A COPY OF BUYER'S GENERAL TERMS AND CONDITIONS IS AVAILABLE UPON WRITTEN REQUEST TO BUYER OR VIA THE INTERNET AT DELPHI'S WEBSITE, DELPHI.COM (BY CLICKING ON "SUPPLIERS" IN THE HEADER AND THEN "SUPPLIER COMMUNITY PORTAL" THEN CLICK ON "SUPPLIER STANDARDS" THEN "ATTACHMENTS, FORMS, & ADDITIONAL INFOR- MATION", & THEN "DGSM" SUPPLIER GUIDE- LINES ATTACHMENT C GENERAL TERMS & CON- DITIONS"). SELLER ADKNOWLEDGES THAT IT HAS READ AND UNDERSTANDS BUYER'S GENERAL TERMS AND CONDITIONS. IF SELLER ACCEPTS THIS CONTRACT IN WRITING OR COMMENCES ANY OF THE WORK OR SERVICES WHICH ARE THE SUBJECT OF THIS CONTRACT, SELLER WILL BE DEEMED TO HAVE ACCEPTED THIS CONTRACT</p>				

CONTINUED ON PAGE 3

DALE KOWALESKI,
BUYER

PHONE: (989) 757-6009

PURCHASING LOCATION

05-44481-rdd Doc 7413-13 Filed 3/2/07 Entered 03/26/07 15:04:11 SAGINAW 15094

DELPHI SAGINAW STEERING SYSTEMS Universal Inspection Pg 12 of 20

DELPHI CORPORATION

3900 E HOLLAND RD.

SAGINAW, MI 48601-9494

MARCH 1, 2004

INVOICE TO

INVOICELESS PURCHASE ORDER
DO NOT MAIL INVOICE

ATTN: ACCOUNTS PAYABLE

SHIP TO

EUCLID INDUSTRIES- PLT 37
3503 N. EUCLID AVE
BAY CITY, MI 48706

VENDOR 344874 DUNS 144230695

H E SERVICES CO
225 E MORLEY
SAGINAW MI

48601

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DATE REQUIRED	DATE PROMISED	TERMS	REC. DEPT. NOTIFY	CODES IAR
F.O.B.			VIA	

STATE & LOCAL SALES,
USE TAX CODES

QUANTITY	ITEM CODE NO.	DESCRIPTION	UNIT PRICE	UNIT MEAS.
AND BUYER'S GENERAL TERMS AND CONDITIONS IN THEIR ENTIRETY WITHOUT MODIFICATION. ANY ADDITIONS TO, CHANGES IN, MODIFICATIONS OF, OR REVISIONS OF THIS CONTRACT (INCLUDING BUYER'S GENERAL TERMS AND CONDITIONS) WHICH SELLER PROPOSES WILL BE DEEMED TO BE REJECTED BY BUYER EXCEPT TO THE EXTENT THAT BUYER EXPRESS- LY AGREES TO ACCEPT ANY SUCH PROPOSALS IN WRITING.				
THE DELPHI GLOBAL SUPPLIER GUIDELINES, ARE INCORPORATED, AND MADE PART OF THIS PURCHASE ORDER. THE DELPHI GLOBAL SUPPLIER GUIDELINES MAY BE ACCESSED VIA THE INTERNET ON DELPHI'S WEB SITE, WWW. DELPHI.COM, UNDER THE SUPPLIERS HEADER, AND THEN UNDER SUPPLIER COMMU- NITY PORTAL AND THEN SUPPLIER STANDARDS.				
ALL PARTS OR MATERIAL MUST BE PRODUCED IN ACCORDANCE W/GENERAL MOTORS' GENERAL QUALITY STANDARDS FOR PURCHASED MATERIAL				
WE WELCOME YOUR SUGGESTIONS ON ANY COST SAVINGS IDEAS. SPECIAL CONSIDERATION ON FUTURE BUSINESS WILL BE GIVEN TO THOSE WHO HELP US REDUCE OUR COST.				
MATERIAL SAFETY DATA SHEETS (MSDS) AND CORRESPONDING PURCHASE ORDER NUMBER, APPLYING TO CHEMICALS AND/OR ARTICLES SUPPLIED TO DELPHI, SAGINAW, MI, MUST BE INCLUDED WITH THE SHIPMENT AND A COPY SENT CERTIFIED MAIL TO THE DELPHI CHEMISTRY DEPARTMENT - WASTE WATER TREATMENT PLANT, SAGINAW, MICHIGAN. MSDS ONLY REQUIRED WITH FIRST SHIPMENT AND, THEREAFTER EVERY FIRST SHIPMENT AFTER CHANGES TO MSDS.				
IN ACCEPTING THIS ORDER, IN ADDITION TO THESE TERMS AND CONDITIONS DESCRIBED ON THIS DOCUMENT, THE SELLER AGREES TO PAYMENT IN ACCORDANCE WITH ITS CURRENT EFT PAYMENT AGREEMENT, OR WHERE EFT IS NOT IN PLACE, THAT GM MAY DEFER MAKING PAYMENT BY PAPER CHECK DURING ANY RECOGNIZED GM HOLIDAY UNTIL THE NEXT GM BUSINESS DAY WITHOUT BEING IN DEFAULT OR LOSING ANY CASH DISCOUNT PRIVILEGES. FOR EXAMPLE, DURING CHRISTMAS, A DELAY OF ONE WEEK FROM THE NORMAL PAYMENT DATE WILL OCCUR. IN				
CONTINUED ON PAGE 4				

DALE KOWALESKI,
BUYER

PHONE: (989) 757-6009

PURCHASING LOCATION

05-44481-rdd

Doc 741B-13

Filed 13/2/07

ETU 03/2

26BYC7A15047P1

EX-100-15094

DELPHI SAGINAW STEERING SYSTEMS Universal Inspection Pg 13 of 20

DELPHI CORPORATION

3900 E HOLLAND RD.

SAGINAW, MI 48601-9494

MARCH 1, 2004

INVOICE TO

INVOICELESS PURCHASE ORDER
DO NOT MAIL INVOICE

ATTN: ACCOUNTS PAYABLE

SHIP TO:

EUCLID INDUSTRIES- PLT 37
3503 N. EUCLID AVE
BAY CITY, MI 48706

H E SERVICES CO
225 E MORLEY
SAGINAW MI

48601

P.O. NUMBER (AND RELEASE NUMBER, IF APPLICABLE) MUST APPEAR ON ALL INVOICES, PACKING SLIPS, PACKAGES AND BILLS OF LADING. ITEM CODE NUMBERS MUST APPEAR ON ALL INVOICES AND PACKING SLIPS. ADDRESS ALL INQUIRIES AND CORRESPONDENCE TO THE NAME SHOWN AT BOTTOM OF P.O. (OR RELEASE).

DATE REQUIRED

DATE PROMISED

TERMS

REC. DEPT. NOTIFY

CODES	
IAR	

F.O.B.

VIA

STATE & LOCAL SALES,
USE TAX CODES

QUANTITY	ITEM CODE NO.	DESCRIPTION	UNIT PRICE	UNIT MEAS.
CONTRACT, DATE, AND	EFT PAYMENTS	WILL BE MADE THE FIRST BANKING DAY FOLLOWING THE EFT DUE		
	GOOD FUNDS	WILL BE AVAILABLE ON THAT DATE.		

DALE KOWALESKI,
BUYER

PHONE: (989) 757-6009

LAST
4

PAGE

PU 165C-1

Invoice

H E Services/Universal Inspection Group
3870 E. Washington Rd.
Saginaw, MI 48601
USA

Invoice Number:

260

Invoice Date:

Mar 5, 2004

Voice: (989) 758-0950

Fax: (989) 758-0954

Page:

1

Sold To:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Ship to:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Customer ID	Customer PO	Payment Terms	
Delphi	SAG90I5094	Net 30 Days	
Sales Rep ID	Shipping Method	Ship Date	Due Date
	Airborne		4/4/04

Quantity	Item	Description	Unit Price	Extension
1.00		COST TO SORT PARTS AT EUCLID FOR SECURITY PLASTICS. 26075272 COLUMNS	390.00	390.00

Subtotal 390.00

Sales Tax

Total Invoice Amount 390.00

Payment/Credit Applied

TOTAL 390.00

Check/Credit Memo No:

DELPHI

5396

RECEIVED APR 7

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

PURCHASE

ORDER: S2S47866

US

US

DELPHI

INVOICE TO:
SEE INVOICE
INSTRUCTIONS 00
00000

VENDOR NUMBER 02-099-1696

HE SERVICES CO
UNIVERSAL INSPECTION DIV
3870 E WASHINGTON RD
SAGINAW MI
48601

TO:

This Number Must Appear On All Invoices, Packing Slips,
Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slips and
Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Parcel
Post.

989-757-4048

S RUDZINSKI

S12 Buyer

ORDER DATE
04/02/04

ALTERATION ISSUE DATE

ALTERATION EFFECTIVE
DATE

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be
returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final
agreement between Buyer and Seller and no other conditions, written or oral, shall be binding on either party.
If Government Contract Number is Shown Hereon, additional Terms and Conditions
Attached Hereto Apply.

PAYMENT TERMS NET 2ND DAY OF 2ND MONTH
F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT
SHIP VIA SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT MEAS
00001	800	PR382714 001		THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)				1.0000	DOL
				THIS IS A MATERIAL REQUEST AGAINST MBO S2B02595					
				ZEISS PRISMO CMM INSPECTION STRAIGHT TIME (REF. 26097322 6 PCS. BEFORE & 6 PCS. AFTER HEAT TREAT) WHO ORDERED: D. HUBBARD/7-3734		04/30/04	G 0.00%		
				ALL INVOICES MUST BE SENT TO: DAN HUBBARD/757-3734 AT DELPHI SAGINAW TO INSURE PAYMENT. FAILURE TO DO SO MAY RESULT IN NON-PAYMENT OF INVOICES. PURCHASE ORDER NUMBER AND APPROPRIATE ITEM IDENTIFICATION NUMBERS MUST APPEAR ON ALL INVOICES. (IN) *RIGHT TO AUDIT* (ZH) BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFIL- IATES TO WHOM WORK HAS BEEN CONTRACTED) WILL BE AVAILABLE FOR AUDIT BY DELPHI AUTOMOTIVE FOR A PERIOD OF ONE (1) YEAR BEYOND FINAL PAYMENT. *****SALES TAX CODES***** (TX)					

A000909 USER STEPHEN PARKS

ORIGINAL

CONTINUE PAGE 2

SMD03 01/15/2003

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

SHIP TO:
DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

PURCHASE
ORDER: S2S47866

PAGE 2

VENDOR NUMBER 02-099-1696
HE SERVICES CO
UNIVERSAL INSPECTION DIV
3870 E WASHINGTON RD
SAGINAW MI
48601

INVOICE TO:
DELPHI
SEE INVOICE
INSTRUCTIONS 00
00000

US

US

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slips and Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE
04/02/04
989-757-4048
S RUDZINSKI
S12
Buyer
PURCHASING AGENT

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Herein Apply.

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH
F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT
SHIP VIA
SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT MEAS
				PLEASE NOTE OUR SALES TAX CLASSIFICATIONS FOR THIS PURCHASE ORDER ITEM. BE AWARE OF THE NONTAXABLE CONDITIONS AND DIRECT PAY PERMITS THAT WE HAVE AND DO NOT CHARGE US SALES TAX. SALES TAX EXEMPTION CERTIFICATES ALABAMA 805 GEORGIA 300-45870-B INDIANA 1018702130011 KANSAS 98-003A MISSISSIPPI APPLIED FOR NEW JERSEY APPLIED FOR NEW YORK DP-3487 FOR INVOICING PROBLEMS UNDER THIS PURCHASE ORDER CONTACT SUPPLIER RELATIONS AT (248) 874-4636. DO NOT CONTACT THE BUYER UNLESS SUPPLIER RELATIONS INSTRUCTS YOU TO DO SO. YOU WILL NEED YOUR INVOICE NUMBER AS WELL AS THE PURCHASE ORDER NUMBER. (DC) *****NOTICE TO CONTRACTORS***** (CF) THIS FACILITY HAS CONFINED SPACES WHICH REQUIRE A WRITTEN PERMIT PRIOR TO ENTRY IN ACCORDANCE WITH THE OSHA STANDARD FOR PERMIT- REQUIRED CONFINED SPACES (29 CFR1910.146) ENTRY PROCEDURES FOR THESE SPACES HAVE BEEN DEVELOPED AND ARE CONTAINED IN THE CONFINED SPACE ENTRY PROGRAM DEVELOPED FOR THIS FACILITY AND MUST BE FOLLOWED. IF YOU HAVE ANY QUESTIONS ABOUT THIS INFORMATION CONTACT THE DELPHI SAGINAW HEALTH & SAFETY DEPT. AT (517) 757-4348.					

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

PURCHASE PAGE 3
ORDER: S2S47866

US

US

This Number Must Appear On All Invoices, Packing Slips,
Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slips and
Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Parcel
Post.

DELPHI
SEE INVOICE
INSTRUCTIONS 00
00000

VENDOR NUMBER 02-099-1696
HE SERVICES CO
UNIVERSAL INSPECTION DIV
3870 E WASHINGTON RD
SAGINAW MI
48601

TO:

US

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be
returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final
agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions
will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional terms and conditions
Attached Hereto Apply.

ORDER DATE
04/02/04
ALTERATION ISSUE DATE
ALTERATION EFFECTIVE
DATE
989-757-4048
S RUDZINSKI
S12
Buyer
PURCHASING AGENCY

PAYMENT TERMS NET 2ND DAY OF 2ND MONTH F.O.B. DESTINATION UNLESS OTHERWISE INDICATED SHIP VIA SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	UNIT MEAS
				QUANTITY SHOWN ON THIS ORDER IS APPROXIMATE AND ARE NOT TO BE CONSTRUED AS REPRESENTING A COMMITMENT BY BUYER TO PURCHASE THESE QUANTITIES. TERMS AND CONDITIONS JANUARY 2001, APPLY OF WHICH SUPPLIER HAS RECEIVED A COPY.					

A000909 USER STEPHEN PARKS

ORIGINAL

LAST PAGE

Invoice

H E Services/Universal Inspection Group
3870 E. Washington Rd.
Saginaw, MI 48601
USA

Invoice Number:

267

Invoice Date:

Mar 5, 2004

Page:

1

Voice: (989) 758-0950

Fax: (989) 758-0954

Duplicate

Sold To:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Ship to:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Customer ID		Customer PO		Payment Terms	
Delphi				Net 30 Days	
Sales Rep ID		Shipping Method		Ship Date	Due Date
		Airborne			4/4/04
Quantity	Item	Description		Unit Price	Extension
800.00		ZEISS PRISMO CMM INSPECTION STRAIGHT TIME (REF. 26097322 STR RACK - 6 PCS BEFORE & 6 PCS. AFTER HEAT TREAT)		1.00	800.00

Check/Credit Memo No:

Subtotal	800.00
Sales Tax	
Total Invoice Amount	800.00
Payment/Credit Applied	
TOTAL	800.00

